Form **990**

Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

► The organization may have to use a copy of this return to satisfy state reporting requirements

2003
Open to Public Inspection

A	For the 200	${f J}$ calendar year, or tax year beginning ${f J}$	UL 1, 2003	and endi	ng JUN 30	, 20	04		
В	Check If applicable	Please use IRS				D Emplo	yer identif	fication number	
	Address change	label or RIVERFRONT DEVELOPME	NT CORPORATIO	N		62	-1811	L726	
	Name change	type See Number and street (or P O box if mail is no	ot delivered to street address))	Room/suite	E Teleph	one numb	oer	
	Initial return	Specific 22 NORTH FRONT STREE	T		960	90	<u>1-312</u>	2-9190	
	Final return	linstruc- tions City or town, state or country, and ZIP + 4					ing method	Cash X	Accrual
	Amended return	PERFITO, IN SOIUS				Oti (sp	her pecify)		
	Applicatio pending	 Section 501(c)(3) organizations and 4947(a)(must attach a completed Schedule A (Form 99) 	1) nonexempt charitable tru: 90 or 990-EZ)	1 -	l <i>and</i> l <i>are not appl</i> l(a) Is this a group re				ons. X No
G	Wehsite:	►WWW.MEMPHISRIVERFRONT.C	ОМ		i(b) If "Yes," enter nu		_		
		on type (check only one) \triangleright X 501(c) (3)			l(c) Are all affiliates i				No
	Check here			The	(If "No," attach a (If "No attach a	list)		Or-	
		n need not file a return with the IRS, but if the organiza	-		ganization cover	ed by a g	roup rulin	g ² Yes	X No
		it should file a return without financial data. Some sta			I Group Exemptio	n Numbe	r▶		
								s not required to	o attach
L		ipts Add lines 6b, 8b, 9b, and 10b to line 12 ▶	5,205,67		Sch B (Form 99	0, 990 - E	Z, or 990-l	PF)	
P	art I R	Revenue, Expenses, and Changes in	Net Assets or Fund	Balan	ces		····		
	1 (Contributions, gifts, grants, and similar amounts receiv	ed				1		
	a	Direct public support		1a	3,7				
		ndirect public support		1b	265,8				
		Government contributions (grants)		10	3,557,9			2 027 5	
	1	Fotal (add lines 1a through 1c) (cash \$3 , 8) -	1d	3,827,5	
		Program service revenue including government fees ai	nd contracts (from Part VII, III	ne 93)		_	2	1,277,9	10.
		Membership dues and assessments				-	3	14,4	00
	1	Interest on savings and temporary cash investments				-	4	14,4	: 33 •
		Dividends and interest from securities		1 - 1		-	5		
		Gross rents		6a					
		Less rental expenses		6b					
		Net rental income or (loss) (subtract line 6b from line 6	Sa)			. ⊢	6c 7		
9	7	Other investment income (describe	(4) 0		(B) Other				
Revenue	8 a (Gross amount from sales of assets other	(A) Securities	00	(B) Other				
ă	<u> </u>	than inventory		8a 8b					
		Less cost or other basis and sales expenses		8c					
	1	Gain or (loss) (attach schedule) Net gain or (loss) (combine line 8c, columns (A) and (l		<u> </u>			8d		
	I	Special events and activities (attach schedule). If any a	* *	k here		-			
			of contributions	K IIOIO P					
	1	reported on line 1a)	0.00	9a		Ì			
		Less direct expenses other than fundraising expenses		9b					
	l .	Net income or (loss) from special events (subtract line					9c		
		Gross sales of inventory, less returns and allowances	,	10a	85,7	04.			
		Less cost of goods sold		10b	52,1	59.			
		Gross profit or (loss) from sales of inventory (attach s	chedule) (subtract line 10b fro	om line 10	a) STMT	1	100	33,5	45.
	1	Other revenue (from Part VII, line 103)					11		
	12	Total revenue (add lines 1d, 2, 3, 4, 5, 6c, 7, 8d, 9c, 1	0c, and 11)	5 -1			12	5,153,5	
	13	Program services (from line 44, column (B))		1 -	TECEPIET		13	4,582,4	
ğ	g 14	Management and general (from line 44, column (C))	1	1	KI - 1 - 13	_]_	14	723,7	<u>/17.</u>
Fynancae	15	Fundraising (from line 44, column (D))		E NO) [/ ·		15		
ŭ	16	Payments to affiliates (attach schedule)	1	₽] NO	7 2004	250-25	16	F 206	122
_		Total expenses (add lines 16 and 44, column (A))		<u> </u>	The state of the s	1231	17	5,306,1	
	ا بر	Excess or (deficit) for the year (subtract line 17 from li	L	_ ()(DEN, UT		18	-152,6 1 064 1	
Net	19	Net assets or fund balances at beginning of year (from				-	19	1,964,1	
-	Q	Other changes in net assets or fund balances (attach e				~ 	20	1,811,5	0. 528
32		Net assets or fund balances at end of year (combine li					21	Form 990	•
12	3001 -17-03 L	.HA For Paperwork Reduction Act Notice, see the	separate instructions.			Gil	3,14	FUIII 990	(2003)

E.F.	art II Statement of All or	ganiza 1) oro	tions must complete colum	(a)(1) nonexempt charitable	truete but ontional for othe	1 501(c)(3) Page 2
_	Do not include amounts reported on line	t) dig		(B) Program	(C) Management	(D) Fundraising
	6b, 8b, 9b, 10b, or 16 of Part I.		(A) Totai	services	` and general	(D) Fulldraising
22	Grants and allocations (attach schedule)					
	cash \$noncash \$	22				
	Specific assistance to individuals (attach schedule)	_				
24		24	176,609.	0.	176,609.	0.
25	,	25		1,371,898.	216,960.	<u> </u>
26		26 27	61,646.		14,115.	
27	• • • • • • • • • • • • • • • • • • • •	28	153,461.		6,430.	
28 29		29	142,013.	116,360.	25,653.	
30		30	142,013.	110,500.	25,055.	
31		31	17,413.	11,169.	6,244.	··
32		32	44,487.	29,400.	15,087.	
33	_ -	33	233,639.	215,693.	17,946.	
	Telephone	34	51,574.	35,911.	15,663.	
35		35	7,515.	4,484.	3,031.	-
	Occupancy	36	,,3130			
37		37	165,651.	157,830.	7,821.	
38		38	12,141.		221.	
	Travel	39	38,330.	26,367.	11,963.	
40		40	20,000		,,,,,,,	
41	-	41				
42		42	28,647.		28,647.	
	Other expenses not covered above (itemize)	<u> </u>				
	a	43a				
	b	43b				
		43c	<u></u>			
	d	43d				
	e SEE STATEMENT 2	43e		2,406,828.	177,327.	
44	Total functional augustass (add lines 00 through 40)					
	Total functional expenses (add lines 22 through 43) Organizations completing columns (B)-(D), carry these totals to lines 13-15	44	5,306,139.	4,582,422.	723,717.	0.
	Organizations completing columns (B)-(D), carry these totals to lines 13-15 int Costs. Check		5,306,139.	4,582,422.		
Jo		8-2				O. Yes X No
Jo Ar	int Costs. Check 🕨 🔙 If you are following SOP 9	8-2 ign ar	d fundraising solicitation re	ported in (B) Program servi	ces? ►	
Jo Ar If	int Costs. Check ig you are following SOP 9 e any joint costs from a combined educational campa Yes," enter (i) the aggregate amount of these joint co i) the amount allocated to Management and general \$	8-2 ign ar sts \$	d fundraising solicitation re , ; and	ported in (B) Program servi	ces? Program services \$	
Jo Ar If (iii	int Costs. Check if you are following SOP 9 e any joint costs from a combined educational campa Yes," enter (i) the aggregate amount of these joint co i) the amount allocated to Management and general Seat 111 Statement of Program Servi	8-2 ign ar sts \$	d fundraising solicitation re , ; and Accomplishments	ported in (B) Program servi (ii) the amount allocated to (iv) the amount allocated to	ces? Program services \$	
Jo Ar If (iii	int Costs. Check ig you are following SOP 9 e any joint costs from a combined educational campa Yes," enter (i) the aggregate amount of these joint co i) the amount allocated to Management and general \$	8-2 ign ar sts \$	d fundraising solicitation re , ; and Accomplishments	ported in (B) Program servi (ii) the amount allocated to (iv) the amount allocated to	ces? Program services \$	Yes X No
Jo Ar If (iii W	int Costs. Check if you are following SOP 9 e any joint costs from a combined educational campa Yes," enter (i) the aggregate amount of these joint co i) the amount allocated to Management and general Sert Statement of Program Servinat is the organization's primary exempt purpose?	8-2 ign ar sts \$ ce /	d fundraising solicitation re , ; and Accomplishments EE STATEMENT	ported in (B) Program servi (ii) the amount allocated to (iv) the amount allocated to	ces? Program services \$ Fundraising \$	Yes X No
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Jo Ar If (iii W	int Costs. Check if you are following SOP 9 e any joint costs from a combined educational campa Yes," enter (i) the aggregate amount of these joint co i) the amount allocated to Management and general Part III Statement of Program Servinat is the organization's primary exempt purpose? organizations must describe their exempt purpose achievement that are not measurable (Section 501(c)(3) and (4) occations to others) ADMINISTERED DEVELOPMEN	8-2 ign ar sts \$ Ce / S its in a rganiza	d fundraising solicitation re ; and Accomplishments EE STATEMENT clear and concise manner State tions and 4947(a)(1) nonexempt of	ported in (B) Program service (ii) the amount allocated to (iv) the amount allocated to 3 the number of clients served, purchantable trusts must also enter LAN FOR THE	Program services \$	Program Service Expenses (Required for 501(c)(3) and (4) orgs, and 4947(a)(1)
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Jo Arrif (iii)	int Costs. Check In you are following SOP 9 e any joint costs from a combined educational campa (Yes," enter (i) the aggregate amount of these joint co in the amount allocated to Management and general (I) art III Statement of Program Service that is the organization's primary exempt purpose? In a state of the organization of the exempt purpose achievement in the organization of the organization o	8-2 ign ar sts \$ ce / S sts in a a rganiza NT KTE ING RAT BE	d fundraising solicitation re ; and decomplishments EE STATEMENT clear and concise manner State tions and 4947(a)(1) nonexempt of the state of the s	ported in (B) Program service (ii) the amount allocated to (iv) the amount allocated to 3 the number of clients served, purchantable trusts must also enter LAN FOR THE CONTRACTOR, ASTERPLAN WE Grants and allocations \$ AND ING Grants and allocations \$ ONTRACT FROM Grants and allocations \$	Program services \$	Program Service Expenses (Required for 501(c)(3) and (4) orgs or 4047(a)(1) trusts, but optional for others)
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Jo Arrif (iii)	int Costs. Check In you are following SOP 9 e any joint costs from a combined educational campa Yes," enter (i) the aggregate amount of these joint co i) the amount allocated to Management and general Part III Statement of Program Servinat is the organization's primary exempt purpose? In a state of the result of the purpose achievements that are not measurable (Section 501(c)(3) and (4) obstations to others) ADMINISTERED DEVELOPMENT RIVERFRONT (WORKED EXEMPTINGS, PRIVATE MEET EXPANDED STAFF AND OPEN PLANNING AND DESIGN OF PLANNING AND DESIGN OF MEMPHIS MANAGED CITY OF MEMPHIS MEMPHIS DIRECTED CONSTRUCTION (MEMPHIS)	8-2 ign ar sts \$ ce / S sts in a a rganiza NT KTE ING RAT BE	igand complishments EE STATEMENT Clear and concise manner State tions and 4947(a)(1) nonexempt of the state	ported in (B) Program servi (ii) the amount allocated to (iv) the amount allocated to 3 the number of clients served, putchantable trusts must also enter LAN FOR THE CONTRACTOR, ASTERPLAN WE Grants and allocations \$ ANDING Grants and allocations \$ ONTRACT FROM Grants and allocations \$ E DRIVE IMPRO	Program services \$	Program Service Expenses (Required for 501(c)(3) and (4) orgs, and 4947(a)(1) trusts, but optional for others) 396,194.
Jo Arrif (iii W Alliacia aili	int Costs. Check If you are following SOP 9 e any joint costs from a combined educational campa Yes," enter (i) the aggregate amount of these joint co i) the amount allocated to Management and general Part III Statement of Program Servinat is the organization's primary exempt purpose? Organizations must describe their exempt purpose achievement with the are not measurable (Section 501(c)(3) and (4) excations to others) ADMINISTERED DEVELOPMENT RIVERFRONT. (WORKED EXPANDED STAFF AND OPEN OPEN OPEN EXPANDED STAFF AND OPEN OPEN OPEN OPEN OPEN OPEN OPEN OPEN	8-2 ign ar sts \$ ce / S sts in a a rganiza NT KTE ING RAT BE	d fundraising solicitation re ; and Accomplishments EE STATEMENT clear and concise manner State tions and 4947(a)(1) nonexempt of OF A MASTERP NSIVELY WITH S, MANAGED M IONS) (0 ALE STREET L (1) ARKS UNDER C	ported in (B) Program servi (ii) the amount allocated to (iv) the amount allocated to 3 the number of clients served, puchantable trusts must also enter LAN FOR THE CONTRACTOR, ASTERPLAN WE Grants and allocations \$ ANDING Grants and allocations \$ CONTRACT FROM CONTR	Program services \$	Program Service Expenses (Required for 501(c)(3) and (4) orgs, and 4947(a)(1) trusts, but optional for others) 396,194.
Jo Arrif (iii W Alliacia aili	int Costs. Check If you are following SOP 9 e any joint costs from a combined educational campa Yes," enter (i) the aggregate amount of these joint co i) the amount allocated to Management and general Part III Statement of Program Servinat is the organization's primary exempt purpose? Organizations must describe their exempt purpose achievement with the are not measurable (Section 501(c)(3) and (4) excations to others) ADMINISTERED DEVELOPMENT RIVERFRONT. (WORKED EXPANDED STAFF AND OPEN OPEN EXPANDED CITY OF MEMPHIS MEMPHIS DIRECTED CONSTRUCTION (PROJECT	8-2 ign arr sts \$ ce / S ts in a a rganize ING RAT BE	d fundraising solicitation re ; and Accomplishments EE STATEMENT clear and concise manner State tions and 4947(a)(1) nonexempt of OF A MASTERP NSIVELY WITH S, MANAGED M IONS) (0 ALE STREET L ARKS UNDER C	ported in (B) Program servi (ii) the amount allocated to (iv) the amount allocated to 3 the number of clients served, puthantable trusts must also enter LAN FOR THE CONTRACTOR, ASTERPLAN WE Grants and allocations \$ ANDING Grants and allocations \$ E DRIVE IMPROGRANTS and allocations \$ Grants and allocations \$ E DRIVE IMPROGRANTS and	Program services \$	Program Service Expenses (Required for 501(c)(3) and (4) orgs, and 4947(a)(1) trusts, but optional for others) 396,194. 182,115.
Jo Arrif (iii W Alliace alliace a little acceptance a little accep	int Costs. Check If you are following SOP 9 e any joint costs from a combined educational campa Yes," enter (i) the aggregate amount of these joint co i) the amount allocated to Management and general Part III Statement of Program Servinat is the organization's primary exempt purpose? Organizations must describe their exempt purpose achievement with the are not measurable (Section 501(c)(3) and (4) excations to others) ADMINISTERED DEVELOPMENT RIVERFRONT. (WORKED EXPANDED STAFF AND OPEN OPEN OPEN EXPANDED STAFF AND OPEN OPEN OPEN OPEN OPEN OPEN OPEN OPEN	8-2 ign arr sts \$ ce / S ts in a a rganize ING RAT BE	d fundraising solicitation re ; and Accomplishments EE STATEMENT clear and concise manner State tions and 4947(a)(1) nonexempt of OF A MASTERP NSIVELY WITH S, MANAGED M IONS) (0 ALE STREET L ARKS UNDER C	ported in (B) Program servi (ii) the amount allocated to (iv) the amount allocated to 3 the number of clients served, puthantable trusts must also enter LAN FOR THE CONTRACTOR, ASTERPLAN WE Grants and allocations \$ ANDING Grants and allocations \$ E DRIVE IMPROGRANTS and allocations \$ Grants and allocations \$ E DRIVE IMPROGRANTS and	Program services \$ Fundraising \$ Dilications issued, etc Discuss the amount of grants and MEMPHIS HELD PUBLIC BSITE, CITY OF OVEMENT	Program Service Expenses (Required for 501(c)(3) and (4) orgs, and 4947(a)(1) trusts, but optional for others) 396,194.

Part IV Balance Sheets

ote:		e required, attached schedules and amounts v d be for end-of-year amounts only.	within the description column	(A) Beginning of year		(B) End of year
	45	Cash - non-interest-bearing		1,606,835.	45	1,704,209
	46	Savings and temporary cash investments		2700070000	46	
	70	ouvings and temporary cash investments				
ĺ	47 a	Accounts receivable	47a 522,148.			
	b	Less allowance for doubtful accounts	47b	533,498.	47c_	522,148
	48 a	Pledges receivable	48a 108,600.			
	b	Less allowance for doubtful accounts	48b 4,500.	475,474.	48c	104,100
	49	Grants receivable			49	
	50	Receivables from officers, directors, trustees,				
y,		and key employees	, , , , , , , , , , , , , , , , , , ,		50	
Assets	51 a	Other notes and loans receivable	51a			
₹	- b	Less allowance for doubtful accounts	51b	47,239.	51c	38 667
	52	Inventories for sale or use	-	18,751.	53	38,667 23,319
	53 54	Prepaid expenses and deferred charges Investments - securities	Cost FMV	10,751.	54	23,317
	55 a	Investments - land, buildings, and	COST FIVIV		34	······································
	00 a	equipment basis	55a			
		oquipment basis	000			
	b	Less accumulated depreciation	55b		55c	
l	56	Investments - other	332		56	
	57 a	Land, buildings, and equipment basis	57a 164,990.			
	b	Less accumulated depreciation	57a 164,990. 57b 96,114.	84,110.	57c	68,876 4,788
	58	Other assets (describe ► <u>DEPOSITS</u>)	4,788.	58	4,788
	59	Total assets (add lines 45 through 58) (must equa	Lline 74)	2,770,695.	59	2.466.107
	60	Accounts payable and accrued expenses	1 line 7-4)	263,003.	60	2,466,107 317,925
	61	Grants payable			61	
	62	Deferred revenue			62	
es l	63	Loans from officers, directors, trustees, and key er	nployees		63	
Liabilities	64 a	Tax-exempt bond liabilities			64a	
	b	Mortgages and other notes payable		200,000.	64b	200,000
	65	Other liabilities (describe	SEE STATEMENT 4	343,542.	65	136,654
	66	Total liabilities (add lines 60 through 65)		806,545.	66	654,579
	Organ		X and complete lines 67 through			
.		69 and lines 73 and 74				
Ses	67	Unrestricted		1,476,576.	67	1,695,328
lan l	68	Temporarily restricted		487,574.	68	116,200
188	69	Permanently restricted			69	
Ĕ	Organ	nizations that do not follow SFAS 117, check here	and complete lines			
7		70 through 74				
its	70	Capital stock, trust principal, or current funds			70	
Net Assets or Fund Balances	71	Paid-in or capital surplus, or land, building, and eq	·		71	
et A	72 70	Retained earnings, endowment, accumulated incor	Γ		72	
Ž	73	Total net assets or fund balances (add lines 67 th	-	1,964,150.	72	1,811,528
		column (A) must equal line 19, column (B) must e	quai iine 21)	2,770,695.	73	2,466,107

Form 990 is available for public inspection and, for some people, serves as the primary or sole source of information about a particular organization. How the public perceives an organization in such cases may be determined by the information presented on its return. Therefore, please make sure the return is complete and accurate and fully describes, in Part III, the organization's programs and accomplishments

75 Did any officer, director, trustee, or key employee receive aggregate compensation of more than \$100,000 from your organization and all related organizations, of which more than \$10,000 was provided by the related organizations? If "Yes," attach schedule Yes X No

Form 990 (2003)

		-1811/2		Page 5
Par	₹¥I Other Information		Yes	
76	Did the organization engage in any activity not previously reported to the IRS? If "Yes," attach a detailed description of each activity	76		X
77	Were any changes made in the organizing or governing documents but not reported to the IRS?	77		X
	If "Yes," attach a conformed copy of the changes			
78 a	Did the organization have unrelated business gross income of \$1,000 or more during the year covered by this return?	78a	1	X
b	If "Yes," has it filed a tax return on Form 990-T for this year?	A 78b	Ц	<u> </u>
79	Was there a liquidation, dissolution, termination, or substantial contraction during the year?	79		X
	If "Yes," attach a statement			
80 a	Is the organization related (other than by association with a statewide or nationwide organization) through common membership,			
	governing bodies, trustees, officers, etc., to any other exempt or nonexempt organization?	80a	<u>. </u>	X
b	If "Yes," enter the name of the organization			
	and check whether it is exempt or one	nexempt		
81 a	Enter direct or indirect political expenditures. See line 81 instructions.	0.		
b	Did the organization file Form 1120-POL for this year?	81 b)	X
82 a	Did the organization receive donated services or the use of materials, equipment, or facilities at no charge or at substantially less than	1		
	fair rental value?	82a	1	X
b	If "Yes," you may indicate the value of these items here. Do not include this amount as revenue in Part I or as an			
	expense in Part II (See instructions in Part III)	A		
83 a	Did the organization comply with the public inspection requirements for returns and exemption applications?	83a		<u> </u>
b	Did the organization comply with the disclosure requirements relating to quid pro quo contributions?	83t	X	<u> </u>
84 a	Did the organization solicit any contributions or gifts that were not tax deductible?	84a		X
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not			
	tax deductible?		<u> </u>	
85	501(c)(4), (5), or (6) organizations. a Were substantially all dues nondeductible by members?		1	
b	Did the organization make only in-house lobbying expenditures of \$2,000 or less? ${ m N}/{ m N}$	A 851)	
	If "Yes" was answered to either 85a or 85b, do not complete 85c through 85h below unless the organization received a waiver for pro	xy tax		
	owed for the prior year			
C	Dues, assessments, and similar amounts from members 85c N/	A		
d	Section 162(e) lobbying and political expenditures 85d N/	A		
е	Aggregate nondeductible amount of section 6033(e)(1)(A) dues notices 85e N/	A		
f	Taxable amount of lobbying and political expenditures (line 85d less 85e) 85f N/	A	}	
g	Does the organization elect to pay the section 6033(e) tax on the amount on line 85f? $N/$	A 859		<u></u>
h	If section 6033(e)(1)(A) dues notices were sent, does the organization agree to add the amount on line 85f to its reasonable estimate	of dues		
	allocable to nondeductible lobbying and political expenditures for the following tax year?		1	
86	501(c)(7) organizations. Enter a Initiation fees and capital contributions included on line 12 86a N/	A		
b	Gross receipts, included on line 12, for public use of club facilities 86b N/	A		
87	501(c)(12) organizations. Enter a Gross income from members or shareholders 87a N/	A		
b	Gross income from other sources (Do not net amounts due or paid to other sources			
	against amounts due or received from them) 87b $N/$	A		
88	At any time during the year, did the organization own a 50% or greater interest in a taxable corporation or partnership,			
	or an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3?			
	If "Yes," complete Part IX	88	·	X
89 a	501(c)(3) organizations. Enter Amount of tax imposed on the organization during the year under			
	section 4911 ▶ 0 • , section 4912 ▶ 0 • , section 4955 ▶	0.		
b	501(c)(3) and 501(c)(4) organizations Did the organization engage in any section 4958 excess benefit			
	transaction during the year or did it become aware of an excess benefit transaction from a prior year?			
	If "Yes," attach a statement explaining each transaction	891	<u>, </u>	X
C	Enter Amount of tax imposed on the organization managers or disqualified persons during the year under			<u></u>
	sections 4912, 4955, and 4958			0.
d	Enter Amount of tax on line 89c, above, reimbursed by the organization	-		0.
90 a	List the states with which a copy of this return is filed N/A			
b	Number of employees employed in the pay period that includes March 12, 2003			53
91	The books are in care of ▶ BENNY O. LENDERMON, III Telephone no ▶ 9	01-312-	9190)
	Located at ► 22 N. FRONT STREET STE 960, MEMPHIS, TN ZI	P+4 ▶ <u>381</u>	03-2	<u>:194</u>
92	Section 4947(a)(1) nonexempt charitable trusts filing Form 990 in lieu of Form 1041- Check here		<u>,</u> ▶[
	and enter the amount of tax-exempt interest received or accrued during the tax year	··	<u>/A</u>	
32304	.1 na	Fo	rm 990	(2003)

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г	au	U	ш

Part VII Analysis of Income-Pr			isiness income		ed by section 512, 513, or 514	(E)
ndicated.	(A		(B)	(C) Exclu-	(D)	(E) Related or exempt
3 Program service revenue	Busin		Amount	sion code	Amount	function income
a PARKS ADMISSIONS				1000		1,277,918
b						· · · · · · · · · · · · · · · · · · ·
G						
d				-		
 e						
f Medicare/Medicaid payments						
g Fees and contracts from government agend	cies					
Membership dues and assessments						
Interest on savings and temporary cash inv	restments			14	14,499.	
Dividends and interest from securities					• • •	
Net rental income or (loss) from real estate						
a debt-financed property						
b not debt-financed property						
Net rental income or (loss) from personal p	roperty					
Other investment income	17				······································	
Gain or (loss) from sales of assets						
other than inventory						
Net income or (loss) from special events						
Gross profit or (loss) from sales of inventor	rv 🗀		-			33,545
Other revenue	·					
a						
b	1					
C	1				. ,	
d	ļ					
e						
Subtotal (add columns (B), (D), and (E))			0).	14,499.	1,311,463
Total (add line 104, columns (B), (D), and	(E))		-			1,325,962
8: Line 105 plus line 1d, Part I, should e		line 12. Pa	art I.		·	· · · · · · · · · · · · · · · · · · ·
art VIII Relationship of Activit				npt Pur	poses (See page 34 of the	instructions)
ne No. Explain how each activity for which						
exempt purposes (other than by pr			0		-n.,n.	** *** * · 9
SEE STATEMENT	5		•			
			-			
			<u> </u>			
art IX Information Regarding	g Taxable Subs	idiaries	and Disregar	rded En	tities (See page 34 of the	instructions)
(A) Name, address, and EIN of corporation,	(B) Percentage of	No	(C)		(D)	(E)
	vnership interest	IVa	ture of activities	1	Total income	End-of-year assets
	%					
N/A	%					
	%					
	%					
art X Information Regarding		ociated	with Person	al Bene	efit Contracts (See pag	e 34 of the instructions)
a) Did the organization, during the year, rece						Yes X N
b) Did the organization, during the year, pay						Yes X N
lote: If "Yes" to (b); file Form 8870 and I			ii a poisvilai bollelli	ountiact,		
ide. II Tes to the, vile Form 6070 and	pinii ja 120 (S ee IriStift	acc	ompanying schedules	and statemer	nts, and to the best of my knowled	ge and belief, it is true,
		II in	formation of which prep	parer has any	knowledge WO. LENDEN	LADON
				1)CNI		
		Dat	e -	Type or n	rint name and title	PRESIDEN

SCHEDULE A (Form 990 or 990-EZ)

Organization Exempt Under Section 501(c)(3)

(Except Private Foundation) and Section 501(e), 501(f), 501(k), 501(n), or Section 4947(a)(1) Nonexempt Charitable Trust

Supplementary Information-(See separate instructions.)

▶ MUST be completed by the above organizations and attached to their Form 990 or 990-EZ

OMB No 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization

RIVERERONT DEVELOPMENT CORPORATION

Employer identification number 62 1811726

RIVERFRONT DEVELOPMENT C	ORPORATION		62 18117	26
Part 1 Compensation of the Five Highest Paid Employees (See page 1 of the instructions List each one if there are none, enter		icers, Directo	rs, and Trus	tees
(a) Name and address of each employee paid more than \$50,000	(b) Title and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans & deferred compensation	(e) Expense account and other allowances
DANNY LEMMONS				
22 NORTH FRONT STREET, SUITE 960	40+	88,154.	5,612.	3,600.
JAY FULLER				
22 NORTH FRONT STREET, SUITE 960	40+	81,112.	8,654.	,
PAUL CHRESTMAN	. –			
22 NORTH FRONT STREET, SUITE 960	40+	66,150.	4,333.	3,600.
JOHN CONROY	. –			
22 NORTH FRONT STREET, SUITE 960	40+	110,250.	6,954.	3,600.
DORCHELLE SPENCE	. 🚽			
22 NORTH FRONT STREET, SUITE 960	40+	81,462.	12,138.	,
Total number of other employees paid over \$50,000	0			
Compensation of the Five Highest Paid Indep (See page 2 of the instructions List each one (whether individuals of			al Services	
(a) Name and address of each independent contractor paid more	than \$50,000	(b) Type of s	service	(c) Compensation
NONE				
				
Total number of others receiving over	0			
\$50,000 for professional services	·			

Pa	Support Schedule (C	Complete only if you char worksheet in the ins	ecked a box on line 10), 11, or 12.) Use cash a from the accrual to the	method of acc	ountir	n g. Jounting
begir	ndar year (or fiscal year ening in)	(a) 2002	(b) 2001	(c) 2000	(d) 1999		(e) Total
15	Gifts, grants, and contributions received (Do not include unusual grants. See line 28.)	6,599,884.	7,800,495.	2,800,906.	250,0	00.	17,451,285.
16	Membership fees received						
17	Gross receipts from admissions, merchandise sold or services performed, or furnishing of facilities in any activity that is related to the organization's charitable, etc., purpose	1,268,523.	1,124,016.	10,000.			2,402,539.
18	Gross income from interest, dividends, amounts received from payments on securities loans (section 512(a)(5)), rents, royalities, and unrelated business taxable income (less section 511 taxes) from businesses acquired by the						
	organization after June 30, 1975	27,227.	33,642.	5,610.			66,479.
19	Net income from unrelated business activities not included in line 18						
20	Tax revenues levied for the organization's benefit and either paid to it or expended on its behalf						
21	The value of services or facilities furnished to the organization by a governmental unit without charge Do not include the value of services or facilities generally furnished to the public without charge						
22	Other income Attach a schedule Do not include gain or (loss) from sale of capital assets						
23	Total of lines 15 through 22	7,895,634.	8,958,153.	2,816,516.	250,0	00.	19,920,303.
24	Line 23 minus line 17		7,834,137.	2,806,516.			17,517,764.
25	Enter 1% of line 23	78,956.	······································	·-· · · · · · · · · · · · · · · · · · ·	2,5		
26	Organizations described on lines 1		, , , ,		▶	26a	350,355.
D	Prepare a list for your records to sho						
	unit or publicly supported organizati Do not file this list with your return.	,	•	ded the amount shown in	i iiile 20a	26b	0.
r	Total support for section 509(a)(1) t					26c	17,517,764.
ų l	Add Amounts from column (e) for li		* *		•	200	21/02///020
_	(0) 101	00	26b			26d	66,479.
е	Public support (line 26c minus line 2				<u> </u>	26e	17,451,285.
f	Public support percentage (line 26	e (numerator) divided by	line 26c (denominator))	<u> </u>	26f	99.6205%
27	,	tal amounts received in e	ach year from, each "disq	ualified person " Do not f i	ile this list with yo	ur retu	
	(2002)	(2001)	•	000)	(199	•	to show the name of
b	For any amount included in line 17 to and amount received for each year, it described in lines 5 through 11, as we the larger amount described in (1) of (2002)	that was more than the la well as individuals) Do no	rger of (1) the amount of t file this list with your re ese differences (the exces	n line 25 for the year or (eturn. After computing th	2) \$5,000 (Include difference between	e in the en the a	list organizations
C	Add Amounts from column (e) for l	-		16		1	
				21		27c_	N/A
d	Add Line 27a total		id line 27b total			27d	N/A
e	Public support (line 27c total minus	•	00. anti-man (1)	075	N/A	27e	N/A
ī	Total support for section 509(a)(2) t		• • •		IV/A	270	N/A %
g h	Public support percentage (lin Investment income percentage	•	•	••	torl)	27g 27h	N/A %
28	Unusual Grants: For an organization	n described in line 10, 11,	or 12 that received any i	inusual grants during 19	99 through 2002. I	repare	a list for your records
- 1	o show, for each year, the name of the your return. Do not include these gran	e contributor, the date and	d amount of the grant, and	d a brief description of th	e nature of the gra	nt Do i	not file this list with

NONE

323121 12-05-03

Does the organization certify that it has complied with the applicable requirements of sections 4 01 through 4 05 of Rev. Proc. 75-50,

1975-2 C B 587, covering racial nondiscrimination? If "No," attach an explanation

Part VI-A	Lobbying	Expenditures b	y Electing	Public Charities	(See page 9 of the instructions)

١T	٠,	70
v	•	А

	(To be completed ONLY by	an eligible organization that f	iled Form 5768)			
Che	eck a if the organization belong	s to an affiliated group	Check ▶ b	If you c	hecked "a" and "limited co	introl" provisions apply
		Lobbying Expenditu			(a) Affiliated group totals	(b) To be completed for ALL electing organizations
36 37 38 39 40 41	Total lobbying expenditures to influence Total lobbying expenditures to influence Total lobbying expenditures (add lines 36 Other exempt purpose expenditures Total exempt purpose expenditures (add Lobbying nontaxable amount Enter the a If the amount on line 40 is - Not over \$500,000 Over \$500,000 but not over \$1,000,000 Over \$1,000,000 but not over \$1,500,000 Over \$1,500,000 but not over \$17,000,000 Over \$17,000,000 Grassroots nontaxable amount (enter 25 Subtract line 42 from line 36 Enter -0- If	public opinion (grassroots lot a legislative body (direct lobby 5 and 37) lines 38 and 39) amount from the following tab The lobbying nontaxabl 20% of the amount on line 40 \$100,000 plus 15% of the exc \$175,000 plus 5% of the exc \$225,000 plus 5% of the exc \$1,000,000	obying) ying) ele - e amount is - cess over \$500,000 cess over \$1,000,000	36 37 38 39 40 41 42 43		
44	Subtract line 41 from line 38 Enter -0- if	line 41 is more than line 38		44		
	Caution: If there is an amount on eit	her line 43 or line 44, you r	must file Form 4720.			

4-Year Averaging Period Under Section 501(h)

(Some organizations that made a section 501(h) election do not have to complete all of the five columns below See the instructions for lines 45 through 50 on page 11 of the instructions)

		veraging Period	N/A		
Calendar year (or fiscal year beginning in)	(a) 2003	(b) 2002	(c) 2001	(d) 2000	(e) Total
45 Lobbying nontaxable amount					0.
46 Lobbying ceiling amount (150% of line 45(e))					0.
47 Total lobbying expenditures					0.
48 Grassroots nontaxable amount					0.
49 Grassroots ceiling amount (150% of line 48(e))					0.
50 Grassroots lobbying expenditures					0.

Part VI-B Lobbying Activity by Nonelecting Public Charities

(For reporting only by organizations that did not complete Part VI-A) (See page 12 of the instructions)

N/A

During the year, did the organization attempt to influence national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of

- a Volunteers
- b Paid staff or management (Include compensation in expenses reported on lines c through h.)
- c Media advertisements
- d Mailings to members, legislators, or the public
- e Publications, or published or broadcast statements
- f Grants to other organizations for lobbying purposes
- g Direct contact with legislators, their staffs, government officials, or a legislative body
- h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any other means
- i Total lobbying expenditures (Add lines c through h.)
 - If "Yes" to any of the above, also attach a statement giving a detailed description of the lobbying activities

Yes	No	Amount
		0.

		RIVERFRONT DEVE			1811/5	<u>6</u>	Page t
Part				d Relationships With Nonch	aritable		
<u></u>		ations (See page 12 of the instr					
		rectly or indirectly engage in any of t ection 501(c)(3) organizations) or in					
		anization to a noncharitable exempt		illical organizations?		Yes	No
	i) Cash	amendon to a nonchantable exempt	organization of		51a(i)		X
,	i) Other assets				a(ii)		Х
	ther transactions						
(i) Sales or exchanges of assets	s with a noncharitable exempt organ	nization		b(i)		X
(i	i) Purchases of assets from a	noncharitable exempt organization			b(ii)		X
=	 i) Rental of facilities, equipment 				b(iii)		X
	v) Reimbursement arrangemer	nts			b(iv)		X
	v) Loans or loan guarantees				b(v)		X
		membership or fundraising solicitati			b(vi)		X
		mailing lists, other assets, or paid er		ilways show the fair market value of the	<u> </u>		, A
		given by the reporting organization					
		ent, show in column (d) the value of	-			N/A	
(a)	(b)	(c)		(d)			
Line no	Amount involved	Name of noncharitable exe	empt organization	Description of transfers, transactions, a	and sharing ar	rangen	nents
			•				
					 		
-							
		·					
			·				
	<u> </u>						
			ne or more tax-exempt org	anizations described in section 501(c) of		T	□No
	ode (other than section 501(c)("Yes," complete the following se				Yes	LA	_ NO
	(a)	· · · · · · · · · · · · · · · · · · ·	(b)	(c)			
	Name of org		Type of organization	Description of relation	onship		
	·						· · · · · ·
-							
	· · · · · · · · · · · · · · · · · · ·						
	·						
	*	·					
		/					

Detailed Depreciation Schedule By Category

Riverfront Development Corp.

Print From C	C to L								Date	Date: 07/21/2004
Asset #	Description	Type Cat Loc	CCtr PurDate	Rate Mtd	1 Qty	Cost	CurrMthDepn	YtdDepn	PriorYrDepn	NetBookValue
ပ	Computer/Electronics									
60	Computer Equipment	Ų	08/01/2000	20 00 % S	#	4,782.50	79 71	956.52	2,789.85	1,036.13
10	Computer Equipment	υ	08/01/2000	20 00 % S		1,894 67	31 58	378 96	1,105 30	410 41
11	Digital Camera	υ	08/01/2000	20 00 % \$	1	643 00	10 72	128 64	375 20	139.16
20	Notebook Computer	U	11/30/2000	20 00 % S	1	5,500.00	91.67	1,100 04	2,933 44	1,466 52
21	Accounting Software	υ	11/22/2000	10,00% S	1	3,885 00	32 38	388 56	1,036 16	2,460 28
22	Software Suite	υ	01/01/2001	33 33 % S		535 00	00 0	89 20	445.80	0.00
25	Computer / Monitor	U	03/15/2001	33,33 % S	1	4,068.75	0.00	904 47	3,164.28	0.00
26	Video Projector	U	10/15/2001	33,33 % S	1	3,500 00	97 21	1,166 52	2,041 41	292 07
27	Digital Camera	U	10/19/2001	33,33 % S	Ţ	512 90	14.25	171 00	299 25	42.65
30	Computer / Monitor	U	02/05/2002	33.33 % S	Ţ	1,563.00	43 41	520 92	737.97	304.11
33	Computer	υ	02/03/2002	33,33 % S	,	1,315 22	36 53	438 36	401.83	475.03
34	MIP User Upgrade	U	01/10/2003	33 33 % S	ī	2,000 00	55 55	06 666	00:0	1,000.10
35	Laptop Computer	U	07/14/2003	33 33 % 2	1	2,792 00	77 55	930 60	00 0	1,861.40
36	MIP Import/Export Module		08/29/2003	33 33 % S	1	1,095 00	30 41	334 51	00 0	760.49
37	Digital Camera	U	07/25/2003	33.33 % S	-	1,201 74	33 38	400 56	000	801 18
38	Projector	U	11/01/2003	33 33 % S		2,249 00	62 47	499.76	0.00	1,749 24
39	Computer / Monitor	U	04/01/2004	33 33 % S	1	00 266	27 69	83 07	00 0	913.93
40	Computer	U	04/01/2004	33.33% S	1	848 00	23 55	70 65	0.00	777 35
41	Server Computer/UPS	U	04/01/2004	33.33% S	1	3,231 50	89 75	269 25	00 0	2,962.25
42	Firewall	U	04/30/2004	33 33 % S	1	00 666	27 75	83,25	0.00	915.75
	Sub-Total (Category)) 20	20 records)	ļ	43,613.28	865.56	9,914.74	15,330.49	18,368.05
LL	Furniture/Fixtures									
01	Furniture	u.	08/01/2000	10.00 % S		9,936 15	82,80	993 60	2,898 00	6,044.55
05	Chairs	u.	08/01/2000	10 00 % S	7	4,131 75	34 43	413 16	1,205 05	2,513 54
03	Chairs	ıL	08/01/2000	10 00 % S	22	8,728 20	72 74	872 88	2,545.90	5,309 42
4	Lateral Files	ш	08/01/2000	10 00 % S	4	2,376 00	19 80	237 60	693.00	1,445.40
05	Desks / Credenzas	L	08/01/2000	10.00 % S	4	3,884 40	32 37	388 44	1,132.95	2,363.01

Detailed Depreciation Schedule By Category

Riverfront Development Corp.

t From · C to	to L								Date	Date: 07/21/2004	-
# 10	Description	Type Cat Loc	CCtr PurDate	Rate Mtd	d Qty	Cost	CurrMthDepn	YtdDepn	PriorYrDepn	NetBook/Value	-
	Office Furniture	L	08/01/2000	10.00% S	-	8,409 60	70 08	840 96	2,452 80	5,115.84	
	Telephone System	tr.	08/01/2000	10 00 % S	1	6,163.76	51 36	616 32	1,797 60	3,749.84	
	Fax/Scanner	u.	08/01/2000	20.00% \$	-	862,99	14.43	173 16	505 05	187 78	-
	Office Furniture	u.	08/01/2000	10.00% S	1	8,956.29	74 64	892 68	2,612.40	5,448.21	-
	Micro Transcriber	Ŀ	11/10/2000	10.00% S	1	1,087 00	90.6	108.72	289 92	688.36	-
	Black Out Shades	LL.	02/01/2001	20 00 % S		1,578 83	26 31	315 72	762 99	500 12	- 17
	Lateral File Cabinet	u.	11/09/2001	14.29% S	1	791.00	9.42	113 04	188 40	489.56	
	Lateral File Cabinet	ıL	11/09/2001	14 29% S	=	791 00	9 42	113 04	188 40	489.56	
	Modular Desks/Workspace	u.	04/15/2002	14.29% S	н	8,386.16	28 66	1,198 44	1,498 05	5,689.67	
	Conference Phone	LL.	06/01/2002	33 33 % S	H	1,879.00	52 19	626 28	678.47	574.25	* 1.4
	Sub-Total (Category)		(15	15 records)		67,965.13	658.92	7,907.04	19,448.98	40,609.11	
	Leasehold Improvemnt										
	Leasehold Improvements	٦	08/01/2000	20 83 % S	1	38,611 00	670.22	8,042.64	23,457.70	7,110 66	,
	Signs	ب	08/01/2000	20.83 % S	H	397,82	6 91	82 92	241 85	73 05	-
	Security System	ر	08/01/2000	2083% S	-	3,160 74	54 87	658 44	1,920 45	581.85	
	Leasehold Improvements	_4	08/01/2000	2083% S	1	6,433 40	111 67	1,340.04	3,908 45	1,184 91	
	Leasehold Improvements	_	09/25/2000	21.28 % 5	-	480 00	8 51	102 12	289 34	88 54	
	Leasehold Improvements	_	11/27/2000	21.74% \$	1	3,348 00	60.65	727 80	1,940 80	679.40	
	Leasehold Improvements	٦	08/01/2000	20.83 % S	-	980.60	17 02	204 24	595 70	180 66	
	Sub-Total (Category)		<i>(</i>)	7 records)		53,411.56	929.85	11,158.20	32,354.29	9,899.07	
	Grand Total As At: 06/30/2004	1/30/2004	(45	42 records)		164,989.97	2,454.33	28,979.98	67,133.76	68,876.23	

FORM 990	INCOME AND COST OF GOODS SOLD INCLUDED ON PART I, LINE 10		STATEMENT 1
INCOME			
1. GROSS RECEIPTS 2. RETURNS AND ALLOWANG		85,704	
	• • • • • • • • • • •		85,704
	(LINE 13)	52,159	33,545
COST OF GOODS SOLD			
7. MERCHANDISE PURCHAS: 8. COST OF LABOR	ING OF YEAR	47,239 43,587	
	10		90,826
12. INVENTORY AT END OF 13. COST OF GOODS SOLD	YEAR (LINE 11 LESS LINE 12)	38,667	52,159

FORM 990	OTHER	EXPENSES		STATEMENT	2
	(A)	(B) PROGRAM	(C) MANAGEMENT	(D)	
DESCRIPTION	TOTAL	SERVICES	AND GENERAL	FUNDRAISI	NG
DUES AND					
SUBSCRIPTIONS	9,945.	3,826.	6,119.		
BANK CHARGES	4,713.	4,618.	95.		
INSURANCE	92,843.	60,634.	32,209.		
ADVERTISING AND	•	•	•		
MARKETING	118,432.	80,650.	37,782.		
CONSTRUCTION COSTS	626,575.	626,575.			
PROFESSIONAL FEES	0.	•			
FUEL	8,813.	8,813.			
CHEMICALS	50,514.	50,514.			
LANDSCAPING SERVICES	254,963.	254,963.			
UNIFORMS	2,746.	2,746.			
UTILITIES	409,213.	409,213.			
PARK MAINTENANCE	0.				
RENT	69,628.	84.	69,544.		
EVENT EXPENSE	0.				
CONTRACTED LABOR	90 , 778.	90,778.			
MAINTENANCE					
AGREEMENTS	115,901.	108,480.	7,421.		
EQUIPMENT PURCHASES	74,981.	74,981.			
OUTSIDE SERVICES	654,110.	629,953.	24,157.		
TOTAL TO FM 990, LN 43	2,584,155.	2,406,828.	177,327.		

FORM 990 STATEMENT OF ORGANIZATION'S PRIMARY EXEMPT PURPOSE STATEMENT PART III

EXPLANATION

TO PLAN, PROMOTE AND COORDINATE THE DEVELOPMENT AND OPERATION OF AMENITIES ON THE MEMPHIS WATERFRONT.

FORM 990	OTHER LIABILITIES	STATEMENT 4
DESCRIPTION		AMOUNT
ACCRUED PAYROLL CUSTOMER DEPOSITS RETAINAGE PAYABLE		85,956. 25,300. 25,398.
TOTAL TO FORM 990, PART IV,	LINE 65, COLUMN B	136,654.

FORM 990 PART		F OFFICERS, DIRE ND KEY EMPLOYEES		STATI	EMENT 5
NAME AND ADDRESS		TITLE AND AVRG HRS/WK	COMPEN- SATION	EMPLOYEE BEN PLAN CONTRIB	EXPENSE
JOHN W. STOKES, JR. 22 NORTH FRONT STREET, MEMPHIS, TN 38103	SUITE 960	CHAIRPERSON AS NECESSARY	0.	0.	0.
KRISTI JERNIGAN 22 NORTH FRONT STREET, MEMPHIS, TN 38103	SUITE 960	VICE-CHAIRPERS AS NECESSARY		0.	0.
DR. JAMES C. HUNT, SR. 22 NORTH FRONT STREET, MEMPHIS, TN 38103		AS NECESSARY	0.	0.	0.
MRS. LUCIA GILLILAND 22 NORTH FRONT STREET, MEMPHIS, TN 38103	SUITE 960	AS NECESSARY	0.	0.	0.
BENNY O. LENDERMAN III 22 NORTH FRONT STREET, MEMPHIS, TN 38103		PRESIDENT 40+	176,609.	9,694.	4,800.
DIANNE DIXON 22 NORTH FRONT STREET, MEMPHIS, TN 38103	SUITE 960	AS NECESSARY	0.	0.	0.
KEVIN KANE 22 NORTH FRONT STREET, MEMPHIS, TN 38103	SUITE 960	AS NECESSARY	0.	0.	0.
WILLIAM TAYLOR 22 NORTH FRONT STREET, MEMPHIS, TN 38103	SUITE 960	ASSISTANT - TR AS NECESSARY	REASURER 0.	0.	0.
JOHN H. PONTIUS 22 NORTH FRONT STREET, MEMPHIS, TN 38103	SUITE 960	AS NECESSARY	0.	0.	0.
BURNETTA B. WILLIAMS 22 NORTH FRONT STREET, MEMPHIS, TN 38103	SUITE 960	TREASURER AS NECESSARY	0.	0.	0.
TED FOX 22 NORTH FRONT STREET, MEMPHIS, TN 38103	SUITE 960	AS NECESSARY	0.	0.	0.

RIVERFRONT DEVELOPME	NT CORPORA	TION		62-18	811726
SALLY PALMER THOMASON 22 NORTH FRONT STREET, MEMPHIS, TN 38103			0.	0.	0.
GREG DUCKETT 22 NORTH FRONT STREET, MEMPHIS, TN 38103	SUITE 960	AS NECESSARY	0.	0.	0.
ROB CARTER 22 NORTH FRONT STREET, MEMPHIS, TN 38103	SUITE 960	AS NECESSARY	0.	0.	0.
PETE AVIOTTI, JR. 22 NORTH FRONT STREET, MEMPHIS, TN 38103	SUITE 960	AS NECESSARY	0.	0.	0.
JOHN BOBANGO 22 NORTH FRONT STREET, MEMPHIS, TN 38103	SUITE 960	AS NECESSARY	0.	0.	0.
RICK MASSON 22 NORTH FRONT STREET, MEMPHIS, TN 38103	SUITE 960	AS NECESSARY	0.	0.	0.
CYNTHIA A. BUCHANAN 22 NORTH FRONT STREET, MEMPHIS, TN 38103	SUITE 960	AS NECESSARY	0.	0.	0.
WAYNE BOYER 22 NORTH FRONT STREET, MEMPHIS, TN 38103	SUITE 960	AS NECESSARY	0.	0.	0.
JEFF SANFORD 22 NORTH FRONT STREET, MEMPHIS, TN 38103	SUITE 960	AS NECESSARY	0.	0.	0.
MRS. BARBARA HYDE 22 NORTH FRONT STREET, MEMPHIS, TN 38103	SUITE 960	AS NECESSARY	0.	0.	0.
JAY FULLER 22 NORTH FRONT STREET, MEMPHIS, TN 38103	SUITE 960	40+	0.	0.	0.
DANNY LEMMONS 22 NORTH FRONT STREET, MEMPHIS, TN 38103	SUITE 960	40+	0.	0.	0.
PAUL CHRESTMAN 22 NORTH FRONT STREET, MEMPHIS, TN 38103	SUITE 960	40+	0.	0.	0.

RIVERFRONT DEVELOPME	NT CORI	PORATIO	ON		62-1811	726
JOHN CONROY 22 NORTH FRONT STREET, MEMPHIS, TN 38103	SUITE	960	40+	0.	0.	0.
ROGER GIUNTINI 22 NORTH FRONT STREET, MEMPHIS, TN 38103	SUITE	960	40+	0.	0.	0.
DORCHELLE SPENCE 22 NORTH FRONT STREET, MEMPHIS, TN 38103	SUITE	960	40+	0.	0.	0.
MRS. PAT KERR TIGRETT 22 NORTH FRONT STREET, MEMPHIS, TN 38103	SUITE	960	AS NECESSARY	0.	0.	0.
MR. JOHN MICHAEL FARRI 22 NORTH FRONT STREET, MEMPHIS, TN 38103		960	AS NECESSARY	0.	0.	0.
MR. DERRICK D. JOYCE 22 NORTH FRONT STREET, MEMPHIS, TN 38103	SUITE	960	AS NECESSARY	0.	0.	0.
MS. CYBILL SHEPHERD 22 NORTH FRONT STREET, MEMPHIS, TN 38103	SUITE	960	AS NECESSARY	0.	0.	0.
MR. JERRY WEST 22 NORTH FRONT STREET, MEMPHIS, TN 38103	SUITE	960	AS NECESSARY	0.	0.	0.
MR. HERMAN EWING 22 NORTH FRONT STREET, MEMPHIS, TN 38103	SUITE	960	AS NECESSARY	0.	0.	0.
MR. ANGUS MCEACHRAN 22 NORTH FRONT STREET, MEMPHIS, TN 38103	SUITE	960	AS NECESSARY	0.	0.	0.
MR. THOMAS M. MORGAN 22 NORTH FRONT STREET, MEMPHIS, TN 38103	SUITE	960	AS NECESSARY	0.	0.	0.
MR. KEITH MCGEE 22 NORTH FRONT STREET, MEMPHIS, TN 38103	SUITE	960	AS NECESSARY	0.	0.	0.
MR. RICKEY PEETE 22 NORTH FRONT STREET, MEMPHIS, TN 38103	SUITE	960	AS NECESSARY	0.	0.	0.

RIVERFRONT DEVELOPMENT CORPORATION		62-	-1811726
MS. NISHA POWERS 22 NORTH FRONT STREET, SUITE 960 AS NECESSARY MEMPHIS, TN 38103	0.	0.	0.
MS. PAULA F. CASEY 22 NORTH FRONT STREET, SUITE 960 AS NECESSARY MEMPHIS, TN 38103	0.	0.	0.
MR. WILLIAM HUDSON, JR. 22 NORTH FRONT STREET, SUITE 960 AS NECESSARY MEMPHIS, TN 38103	0.	0.	0.
MR. ROBERT LIPSCOMB 22 NORTH FRONT STREET, SUITE 960 AS NECESSARY MEMPHIS, TN 38103	0.	0.	0.
MR. JAMES L. HOLT 22 NORTH FRONT STREET, SUITE 960 AS NECESSARY MEMPHIS, TN 38103	0.	0.	0.
TOTALS INCLUDED ON FORM 990, PART V	176,609.	9,694.	4,800.
FORM 990 PART VIII - RELATIONSHIP OF ACTIVI ACCOMPLISHMENT OF EXEMPT PURPO		STATE	MENT 6

LINE EXPLANATION OF RELATIONSHIP OF ACTIVITIES

RIVERFRONT DEVELOPMENT CORPORATION IS RESPONSIBLE FOR THE MANAGEMENT OF PARKS FOR THE CITY OF MEMPHIS. RENTAL INCOME IS DERIVED FROM ADMISSIONS, TICKET SALES, PARK RENTAL, AND CONCESSIONS. RIVERFRONT DEVELOPMENT CORPORATION IS RESPONSIBLE FOR THE MANAGEMENT OF PARKS FOR THE CITY OF MEMPHIS. THESE INCOME ITEMS REPRESENT THE SALE OF PARK RELATED SOUVENIERS.